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7 UNITED STATES DISTRICT COURT
 8 NORTHERN DISTRICT OF CALIFORNIA
 9 SAN FRANCISCO DIVISION

10 UNITED STATES OF AMERICA,

11 Case No. 24-CR-00329-CRB-2

12 Plaintiff,

13 v.
 14 **DEFENDANT DAVID BRODY'S
 15 OPPOSITION TO GOVERNMENT
 16 MOTIONS IN LIMINE NOS. 4, 5, 6,
 17 7, 9, 10 AND 11**

18 DAVID BRODY,

19 Defendant.

20 **INTRODUCTION**

21 The Sixth Amendment guarantees every criminal defendant "a meaningful opportunity to
 22 present a complete defense." *Crane v. Kentucky* (1986) 476 U.S. 683, 690. The Federal Rules of
 Evidence are designed to implement this guarantee by ensuring fairness, reliability, and the
 23 ascertainment of truth. *General Elec. Co. v. Joiner* (1997) 522 U.S. 136, 150; Fed. R. Evid. 102.
 The Rules are not intended to be wielded by the prosecution as a tool to hamstring the defense and
 24 present a misleadingly incomplete case to the jury.

25 Here, the Government has filed sixteen motions in limine, which, taken together, represent a
 26 coordinated and systematic effort to unlawfully skew the evidentiary record in its favor. Dkt. 319. This
 27 strategy, when viewed alongside the Government's expansive Federal Rule of Evidence 404(b) notices

1 (See Dkt. 318, 320), is not a neutral search for the truth but an attempt to construct a narrative of guilt
 2 by presenting a distorted version of the facts. The Government seeks to magnify any evidence it deems
 3 inculpatory while excising all exculpatory context, evidence of legitimate conduct, and any information
 4 that might challenge its simplistic theory of the case. This approach, if sanctioned by the Court, would
 5 fundamentally impair the defendants' constitutional rights.

6 Dr. Brody's opposition to the Government's motions rests on several grounds. First is the
 7 primacy of *mens rea*. The Government's case hinges on proving that the defendants acted with the
 8 specific, subjective intent to defraud and to distribute controlled substances without a legitimate
 9 medical purpose. Dkt. 1, at ¶¶ 55, 74, 78. The Supreme Court's decision in *Ruan v. United States*, 597
 10 U.S. 450 (2022) establishes that the Government bears the burden of proving that a physician-defendant
 11 subjectively knew or intended that his or her conduct was unauthorized. *Id.*, at 454. Consequently,
 12 evidence of legitimate medical care, good faith efforts at compliance, and adherence to industry norms
 13 is not, as the Government contends, improper "character" evidence; it is direct, intrinsic evidence that
 14 negates the central element of the charged offenses.

15 Second is the critical importance of context. The Government's attempt to introduce cherry-
 16 picked statements and excerpts of conversations while excluding the surrounding exculpatory remarks
 17 runs afoul of the fundamental fairness principles embodied in the Rule of Completeness, Federal Rule
 18 of Evidence 106. The jury must be allowed to hear the whole story, not just the prosecution's curated
 19 highlights.

20 Third, the Government's motions are built on an inaccurate and premature assumption: that a
 21 single, unified conspiracy existed between two defendants who, as the defense will show, had different
 22 roles, responsibilities, and, most importantly, intentions. The existence of mutually antagonistic
 23 defenses fundamentally undermines the Government's ability to rely on theories of agency and co-
 24 conspirator liability to attribute the statements of any one person to both defendants.

25 Ultimately, the Government's evidentiary motions seek to create an impermissible asymmetry.
 26 They propose to use Rule 404(b) as a sword to introduce a litany of alleged "bad acts"—many of which
 27 are unrelated to the charges—while simultaneously using Rules 401, 403, and 404 and a
 28 mechanicalistic application of the hearsay rule as a shield to block any and all evidence of exculpatory
 29 statements, legitimate conduct, good faith, or pertinent traits of character. This Court should reject the

1 Government's attempt and ensure that the jury is presented with a complete and balanced factual record
 2 from which it can properly determine the truth.

3 **MEMORANDUM OF POINTS AND AUTHORITIES**

4 **I. OPPOSITION TO MOTIONS IN LIMINE NOS. 9, 10, AND 11 SEEKING THE
 5 EXCLUSION OF ADMISSIBLE EVIDENCE REBUTTING FRAUDULENT INTENT**

6 The Government's motions to exclude evidence of legitimate medical care (MIL #9), good
 7 character (MIL #10), and commonplace industry practices (MIL #11) misapprehend the central issue in
 8 this case. The Indictment charges conspiracies to distribute controlled substances "not for a legitimate
 9 medical purpose" and to commit healthcare fraud, both of which are specific-intent crimes. Dkt. 1, at
 10 ¶¶ 55, 74, 78. The Government must therefore prove beyond a reasonable doubt that the defendants
 11 acted knowingly, willfully, and with the subjective intent to violate the law. *See Ruan v. United States*,
 12 *supra*, 597 U.S. at 460 (regarding 21 U.S.C. § 841(a)); *United States v. Troisi*, 849 F.3d 490, 494 (1st
 13 Cir. 2017) (regarding 18 U.S.C. §§ 1347, 1349). Evidence that speaks directly to the defendants' state
 14 of mind, their good faith, and their understanding of their professional and legal obligations is therefore
 15 not only relevant; it is essential to a fair trial.

16 **A. Opposition to Motion in Limine No. 9: To Preclude Evidence of Legitimate Medical
 17 Care or Other Good Conduct**

18 The Government seeks a sweeping order precluding the defense from "offering any evidence at
 19 trial of specific acts of good conduct, including evidence of the provision of legitimate services by
 20 Defendants." Dkt. 319, p. 17, lines 23-24. The Government argues such evidence is irrelevant and
 21 constitutes improper character evidence under Federal Rule of Evidence 404, offered only to show a
 22 "predisposition not to commit crimes." Dkt. 319, p. 18, lines 17-18. This argument is fundamentally
 23 flawed because it mischaracterizes the purpose for which the evidence is offered and ignores the
 24 controlling standard for criminal liability set forth in *Ruan*.

25 The defense does not offer evidence of legitimate medical care to argue that because the
 26 defendants acted lawfully on some occasions, they must have acted lawfully on the specific occasions
 27 charged in the Indictment. Instead, this evidence is offered as direct proof that negates the elemental
 28 requirement of criminal intent. The Indictment alleges a sprawling, multi-year conspiracy and scheme
 to defraud, the purpose of which was to "unlawfully enrich" the defendants by providing prescriptions
 "that were not for a legitimate medical purpose." Dkt. 1, ¶ 56. The Government's theory is that the
 entire Done enterprise was a sham—a "straight up pill mill" designed to "make a lot of f*****"

1 money" by pushing drugs. Dkt. 1, ¶ 72. Evidence that, during this same period and as part of the same
 2 enterprise, the defendants also provided legitimate medical care, implemented or attempted to
 3 implement compliance policies, and treated numerous patients appropriately is directly contrary to the
 4 Government's charged theory of the case. It tends to prove that the defendants' subjective intent was to
 5 operate a medical practice, not a criminal enterprise.

6 Indeed, the Government's reliance on *United States v. Ifediba*, 46 F.4th 1225 (11th Cir. 2022)
 7 and *United States v. Murphy*, 2024 WL 4847755 (11th Cir., Nov. 21, 2024, No. 23-10781) is
 8 misplaced. Dkt. 319, p. 18, lines 11-16; p. 19, lines 1-3. In *Ifediba*, the Eleventh Circuit upheld the
 9 exclusion of "good-care evidence," reasoning that the government "conceded that his treatment of some
 10 patients was legitimate. Thus, it was no defense that Ifediba lawfully treated some patients." *Ifediba*,
 11 *supra*, at 1238.

12 Here, however, the government makes no such concession. The government's theory is that the
 13 entire Done enterprise was a criminal conspiracy designed to illegally distribute drugs and commit
 14 healthcare fraud. They allege the company's fundamental policies were crafted to "cause prescribers to
 15 write prescriptions for over 40 million pills of Adderall that were not for a legitimate medical purpose."
 16 Dkt. 319, p. 2, lines 13-14.

17 Similarly, the court's decision in *United States v. Murphy* to exclude the defense's "good care"
 18 evidence was expressly premised on the fact that the government itself had already presented evidence
 19 of the clinic's legitimacy. The Eleventh Circuit noted that "government witnesses testified about the
 20 clinic's 'many aspects of good care,' including, for instance, its 'proper paperwork' on mental status, 'a
 21 compilation of external records,' 'drug testing on the initial visit,' and warnings 'not to mix the pain
 22 medications with alcohol.'" *United States v. Murphy*, et al. (11th Cir. 2024) (2024 WL 4847755 at
 23 *11.) Because the jury was already aware that the clinic was not "entirely illegitimate," the court
 24 concluded that additional defense testimony would not have cast the evidence in a "significantly"
 25 different light. *Id.*, at *11.

26 Here, again, the government has made no such concession and instead seeks to exclude all
 27 evidence of legitimate care, forcing the defense to counter a narrative that the entire Done enterprise
 28 was, by its very nature, a fraudulent scheme. Furthermore, the concurring opinion in *Murphy* directly
 29 supports the admission of "good care" evidence in a case like this one. As Judge Jordan explained:

30 It seems to me, however, that where—as here—the government tries to
 31 paint a medical clinic as a pill mill with hundreds of patients a day, the

1 defendants who ran the clinic are entitled to put on evidence that many of
 2 their patients received good care under medically-accepted standards. The
 3 government's insinuation is that if proper care is not being provided most
 4 of the time, then it is a fair inference that the prescriptions for the patients
 5 mentioned in the indictment were not legitimate. The defendants should be
 6 entitled to counter the impression the government is trying to convey. See,
 7 e.g., *United States v. Word*, 129 F.3d 1209, 1212–13 (11th Cir. 1997)
 (reversing conviction because the defendant "was not afforded the
 opportunity to present evidence to counter the government's argument" as
 the government's "trial strategy made this defense evidence highly
 significant").

8 *United States v. Murphy, United States v. Murphy, et al.* (11th Cir. 2024)

9 Here, likewise, the government should not be permitted to allege that the entire Done business
 10 model was a criminal scheme and simultaneously argue that evidence showing legitimate aspects of
 11 that same business model is irrelevant. Because the government has put the legitimacy of the entire
 12 operation at issue, the defense must be allowed to present evidence on that very point.

13 Notably, and ironically, the Government has given notice that it intends to introduce evidence of
 14 Dr. Brody's prescribing practices at Contra Costa Health, *which is unaffiliated with Done*, in order to
 15 prove Dr. Brody's knowledge, state of mind, and absence of mistake. See Dkt. 320, p. 3. However,
 16 utilizing such evidence is fundamentally inconsistent with the government's argument that evidence of
 17 legitimate medical care that occurred within the charged enterprise is somehow irrelevant.

18 If the government believes Dr. Brody's conduct at an entirely separate entity is probative of his
 19 intent at Done, then it has conceded the very principle it seeks to deny Dr. Brody. It is a matter of basic
 20 evidentiary fairness that if the government can use "other acts" as a sword to prove inculpatory intent,
 21 the defense must be allowed to introduce evidence of other, legitimate acts—*especially those from*
 22 *within the very same operation*—to prove an exculpatory one. The government has opened the door,
 23 and it cannot now demand that it be closed only to the defendants.

24 **B. Opposition to Motion in Limine No. 10: To Preclude Evidence of Good Character**

25 The Government moves to preclude the defendants from presenting evidence of their good
 26 character, such as their family background, community service, or religious faith, arguing such
 27 evidence is irrelevant and serves only as an improper appeal for jury sympathy or nullification. Dkt.
 28 319, pp. 19-20. This motion is impermissibly overbroad and misconstrues the plain text of Federal
 Rule of Evidence 404(a)(1).

1 Rule 404(a)(2)(A) explicitly provides an exception to the general bar on character evidence,
 2 allowing a defendant in a criminal case to “offer evidence of the defendant’s pertinent trait.” In a case
 3 built entirely on allegations of conspiracy, fraud, and dishonesty, character traits for honesty and law-
 4 abidingness are quintessentially pertinent. Evidence that a defendant has a strong reputation in the
 5 community for being an honest and law-abiding person is admissible circumstantial evidence that he or
 6 she is less likely to have engaged in the complex, multi-year scheme of deceit and illegality alleged in
 7 the Indictment. This is not an invitation for the jury to disregard the law; it is an invitation for the jury
 8 to consider all relevant evidence when determining whether the Government has met its burden of
 proof on the element of intent.

9 It should also be noted that the Government’s motion is particularly disingenuous when viewed
 10 in light of the Government’s own 404(b) notice. The Government has given notice of its intent to
 11 introduce a vast array of alleged “bad acts” evidence, including Dr. Brody’s unrelated tax and mortgage
 12 issues for the stated purpose of proving “motive, knowledge, and intent.” See Dkt. 319. This alleged
 13 evidence creates an inference that all tax and/ or mortgage deficiencies fall squarely on Dr. Brody’s
 14 shoulders, while failing to provide the court with salient information such as the fact that he actually
 15 shares those financial obligations with his wife and therefore, reasons for nonpayment or deficiencies
 16 implicates her role and employment in those household family obligations. Opening the door on this
 17 issue will lead to the likelihood of confusing the jury on unrelated, highly contested, and unresolved
 18 financial issues. Additionally, it will cause require the testimony of numerous financial parties of
 19 interest such as Dr. Brody’s wife, tax attorneys, and other financial entity representatives, while
 20 unnecessarily expanding the scope of the trial, in order to thoroughly challenge these false and
 misleading claims and insinuations.

21 Again, this strategy reveals the Government’s true aim: to conduct a one-sided character
 22 assassination because they lack adequate evidence on the merits to secure a conviction that satisfies the
 23 high burden in this case. It seeks to use Rule 404(b) as a sword to admit any and all evidence that
 24 might paint the defendants in a negative light, while simultaneously twisting Rule 404(a) to use it as a
 25 shield against any countervailing positive character evidence. This proposed evidentiary imbalance
 26 should be rejected. The defendants must be permitted to present evidence of their pertinent character
 27 traits for honesty and law-abidingness to rebut the Government’s narrative of deceit and criminality.

1 **C. Opposition to Motion in Limine No. 11: To Preclude Suggestions that Conduct**
 2 **Was Commonplace**

3 The Government seeks to prohibit the defense from suggesting that their conduct was
 4 “commonplace” in the telehealth industry, arguing that such evidence is irrelevant and tantamount to
 5 arguing that a crime is not a crime if everyone is doing it. Dkt. 319, p. 21, lines 17-25. Once again, the
 6 Government mischaracterizes the purpose of this evidence. It is not offered to excuse or justify the
 7 alleged conduct, but to provide critical context for the jury’s assessment of the defendants’ subjective
 8 criminal intent.

9 The charges in this case arise from conduct that occurred in the nascent, rapidly evolving, and
 10 often chaotic world of telehealth during the unprecedented COVID-19 Public Health Emergency. Dkt.
 11 1, ¶ 50. The regulatory landscape was in flux, and industry practices were developing in real time.
 12 Evidence that Done’s practices were similar to those of its competitors—including companies like
 13 Cerebral and Ahead, which the Government acknowledges but chose not to charge—is highly relevant
 14 to whether the defendants *subjectively knew* their actions were illegal. Dkt. 319, p. 5, lines 9-10. It
 15 tends to show that they believed they were operating within the bounds of emerging industry norms,
 16 which directly negates the willful and knowing mental state the Government is required to prove.

17 The Ninth Circuit’s decision in *United States v. Lindsey*, 850 F.3d 1009 (9th Cir. 2017),
 18 provides an applicable analogy. In that case, involving allegations of mortgage fraud, the court held
 19 that while evidence of an individual lender’s negligence was not a defense, “Evidence of general
 20 lending standards in the mortgage industry... is admissible to disprove materiality.” *Id.*, at 1019. The
 21 court recognized that what is considered a “material” falsehood can be informed by what is standard
 22 practice in a given industry. Similarly, here, what a person *subjectively believes* to be lawful in a
 23 medical industry governed by standards of care rather than specific statutes can be informed by the
 24 standard practices of their peers.

25 If a particular method of patient intake or a specific prescription protocol was common among
 26 telehealth platforms at the time, it is far less likely that a defendant employing that method subjectively
 27 understood it to be part of a criminal conspiracy. Excluding this evidence would force the jury to
 28 evaluate the defendants’ conduct in a vacuum. It would prevent them from understanding the
 29 environment in which the defendants were operating and would unfairly inhibit their ability to assess
 30 the defendants’ state of mind. Such evidence is not offered to prove a legal justification, but to
 31 disprove a required element of the crime: subjective knowledge of illegality. It is therefore relevant

1 under Rule 401 as its probative value in shedding light on the defendants' intent is not substantially
 2 outweighed by any potential for confusion.

3 **II. OPPOSITION TO MOTIONS IN LIMINE NOS. 6 AND 12 SEEKING TO DEPRIVE
 4 THE JURY OF THE FULL CONTEXT NECESSARY TO MAKE A FAIR AND
 5 RELIABLE DETERMINATION OF THE FACTS**

6 The Government's trial strategy is to control the narrative by presenting the jury with a carefully
 7 curated and incomplete version of the evidence. Motions in Limine Nos. 6 and 12 are designed to
 8 achieve this goal by excluding the defendants' own exculpatory statements and any evidence regarding
 9 the conduct of the alleged "victims" (subscribers, insurers, and pharmacy benefit managers) of the
 10 healthcare fraud scheme. Granting these motions would allow the Government to present misleadingly
 11 tailored snippets of evidence, depriving the jury of the full context necessary to make a fair and reliable
 12 determination of the facts.

13 **A. Opposition to Motion in Limine No. 6: To Exclude "Self-Serving Hearsay
 14 Statements by Defendants"**

15 The Government moves to exclude all of the defendants' own out-of-court statements made to
 16 the press, to Done subscribers, to investors, and to their own employees or potential employees,
 17 labeling them as "self-serving" and "inadmissible hearsay." Dkt. 319, p. 14, lines 11-18. It argues that
 18 under Federal Rule of Evidence 801(d)(2)(A), only the Government can offer a defendant's statement,
 19 and that the Rule of Completeness does not render otherwise inadmissible hearsay admissible and does
 20 not apply to unrecorded oral statements. Dkt. 319, p. 15, lines 20-22. This argument, however, relies
 21 on an outdated and narrow interpretation of those rules which prioritizes formalism over the
 22 fundamental fairness required to prevent the jury from being misled.

23 The core purpose of the Rule of Completeness is to avoid the distortion that occurs when
 24 statements are taken out of context. In *Beech Aircraft Corp. v. Rainey*, 488 U.S. 153 (1988), the
 25 Supreme Court explained that the Federal Rule of Evidence 106 is designed to prevent a party from
 26 making use of a portion of a document "such that misunderstanding or distortion can be averted only
 27 through presentation of another portion." *Id.*, at 172. While the Ninth Circuit in *United States v.
 28 Ortega*, 203 F.3d 675 (9th Cir. 2000), held that the text of Rule 106 at the time limited its application to
 written and recorded statements, that view is no longer tenable.

29 A 2023 amendment to Rule 106 explicitly extended its reach to cover *all* statements, including
 30 oral ones, and clarified that completing evidence may be admissible over a hearsay objection if fairness
 31

1 requires. According to the Advisory Committee Notes to the 2023 amendment, at paragraph (1), “the
 2 amendment provides that **if the existing fairness standard requires completion, then that**
 3 **completing statement is admissible over a hearsay objection.**” As explained in paragraph (2), “**Rule**
 4 **106 has been amended to cover all statements, including oral statements that have not been**
 5 **recorded.**” These Advisory Committee Notes provide guidance and insight as to how to apply Rule
 6 106 to the case at hand. *Republic of Ecuador v. Mackay*, 742 F.3d 860, 865 (9th Cir. 2014) (“As the
 7 explanatory notes are contemporaneously drafted by the same entity charged with drafting the rules,
 8 they are a particularly reliable indicator of legislative intent.); *United States v. Saeteurn*, 504 F.3d 1175,
 9 1180 (9th Cir. 2007) (“We look to Advisory Committee Notes when interpreting a federal rule for
 ‘guidance and insight.’”).

10 Here, if the Government introduces a defendant’s allegedly inculpatory remark, fairness
 11 demands that the defense be permitted to introduce the exculpatory explanation that immediately
 12 followed, lest the jury be left with a fundamentally distorted impression of what was said.

13 Beyond the Rule of Completeness, many of the statements the Government seeks to exclude are
 14 independently admissible under other rules. Federal Rule of Evidence 803(3) provides a hearsay
 15 exception for a “statement of the declarant’s then-existing state of mind (such as motive, intent, or plan)
 16 …” This exception is critical in a specific-intent case. For example, Dr. Brody’s defense theory is that
 17 he consistently advocated for patient-first clinical policies but was overruled by Ms. He. His
 18 contemporaneous statements to colleagues or in company communications expressing this intent are
 19 not offered to prove that his policies were, in fact, good. They are offered as direct, non-hearsay
 20 evidence of his state of mind at the time, which is a material fact in issue. To exclude such statements
 21 would be to deny him the ability to present the most direct evidence of his lack of criminal intent.

22 Finally, some statements may not be hearsay at all because they are “verbal acts” or are offered
 23 for their effect on the listener. *U.S. v. Pang* (9th Cir. 2004) 362 F.3d 1187, 1192 (out-of-court
 24 statements that are offered as evidence of legally operative verbal conduct are not hearsay); *U.S. v.*
Rider (9th Cir. 2013) 528 Fed.Appx. 740 (the challenged testimony was not hearsay; it was properly
 25 admitted to show its effect on the listener, rather than the truth of the matter asserted).

26 Here, an instruction from a defendant to an employee regarding a compliance measure is not
 27 offered to prove the truth of the compliance measure’s efficacy, but to prove that the instruction was
 28 given, which is probative of the defendant’s intent to comply with the law. The Government’s motion
 for a blanket exclusion of all “self-serving” statements is improper and should be denied. The

admissibility of each statement must be determined in context at trial, with the principle of ensuring the jury is not misled by the Government's selective presentation of evidence.

B. Opposition to Motion in Limine No. 12: To Preclude Blaming Done Subscribers, Insurers, and Pharmacy Benefit Managers

The Government seeks to preclude the defense from “blaming” Done subscribers, insurers, and Pharmacy Benefit Managers (PBMs) for the defendants’ alleged criminal conduct, arguing that victim negligence is not a defense to fraud. Dkt. 319, p. 22, lines 6-25. The Government correctly states the law on this point, citing the Ninth Circuit’s holding in *United States v. Lindsey, supra*, 850 F.3d 1009. However, the Government’s motion once again mischaracterizes the purpose for which the defense would offer this evidence.

The defense does not intend to argue that the negligence of an insurer excuses the defendants' fraud. Rather, the conduct of these sophisticated corporate "victims" is directly relevant to proving that the Government cannot meet its burden on the essential elements of materiality and intent to defraud for the healthcare fraud conspiracy charged in Count Six.

A misrepresentation is “material” only if it has a “natural tendency to influence, or is capable of influencing,” the decision of the decision-making body to which it was addressed. *United States v. Milheiser*, 98 F.4th 935, 940 (9th Cir. 2024). The decision-makers here were not unsuspecting individuals, but massive, sophisticated PBMs and insurance companies with their own complex algorithms, fraud detection units, and claims adjudication processes. Evidence that these entities were aware of Done’s business model, its advertising, and its prescribing patterns, yet continued to process and pay millions of dollars in claims over a period of years, is highly probative of whether the specific practices the Government now labels as fraudulent were actually material to their payment decisions. A jury could reasonably infer that if these practices were truly material to the payors, they would have ceased reimbursement long before they did.

This evidence is also directly relevant to the defendants' subjective intent to knowingly and willfully execute a scheme or plan to defraud a health care benefit program by means of materially false or fraudulent representations. *See* Manual of Model Criminal Jury Instructions for the District Courts of the Ninth Circuit § 8.128A (2010 ed., approved Dec. 2019). If the defendants were operating in a manner that was transparent to the payors, and those payors continued to reimburse Done for its services, it undermines the Government's claim that the defendants intended to defraud them. The

1 defendants' belief that their business model was acceptable to the payors—a belief reinforced by each
 2 paid claim—negates the specific intent to defraud.

3 In fact, the *United States v. Lindsey* decision itself contains the exception that defeats the
 4 Government's motion. While barring evidence of *individual* lender negligence, the Ninth Circuit
 5 explicitly held that “[e]vidence of general lending standards in the mortgage industry... is admissible to
 6 disprove materiality.” *United States v. Lindsey, supra*, 850 F.3d at 1019. In the context of this case,
 7 the payment policies and adjudication practices of major PBMs and commercial insurers *are* the
 8 “general industry standards.” Evidence of how these entities handled claims from Done and other
 9 telehealth companies is therefore admissible under the very precedent the Government cites.

10 Excluding this evidence will allow the Government to present a sanitized and unrealistic
 11 narrative in which sophisticated corporate actors are portrayed as passive, gullible victims, rather than
 12 as active market participants whose conduct provides essential context for the defendants' actions and
 13 state of mind.

14 **III. OPPOSITION MOTIONS IN LIMINE NOS. 4 AND 5 SEEKING TO THE
 15 WHOLESALE ADMISSION OF STATEMENTS BY ANY AND ALL DONE
 16 EMPLOYEES OR INDEPENDENT CONTRACTORS**

17 The Government's case relies on a conspiracy theory that treats Done as a monolithic criminal
 18 enterprise and attributes the acts and statements of any employee or alleged co-conspirator to both
 19 defendants interchangeably. Motions in Limine nos. 4 and 5 seek pre-trial rulings that would cement
 20 this flawed narrative by allowing the wholesale admission of vicarious statements under agency and co-
 21 conspirator theories. These motions are premature and legally unsupportable in light of the factual
 22 disputes regarding the defendants' respective roles and the existence of a single, unified agreement.
 23 The defense theory, as articulated in the previously filed joint motion for severance (Dkt. 160), posits
 24 that the defendants had mutually antagonistic goals, a fact that fundamentally undermines the
 25 prerequisites for both Federal Rule of Evidence 801(d)(2)(D) and 801(d)(2)(E).

26 **A. Opposition to Motion in Limine No. 4: To Admit Statements by Done and Done
 27 Employees and Agents**

28 The Government requests a blanket ruling that all statements by Done employees and
 29 independent contractors are admissible against both defendants as statements of an agent under Federal
 30 Rule of Evidence 801(d)(2)(D). Dkt. 319, p. 7, lines 5-8. The basis for this motion is the assertion that
 31

1 the defendants exercised “total control” over Done, thereby making every worker their “agent.” Dkt.
 2 319, p. 7, lines 12-15. This request for a global, pre-trial determination is improper.

3 Whether an agency relationship exists is a preliminary question of fact for the Court which first
 4 requires proof under Federal Rule of Evidence 104(a) and (b). This is a particularly fact-intensive
 5 inquiry when it involves independent contractors, as many of the Done prescribers were classified. Dkt.
 6 319, p. 7, lines 19-20. The Ninth Circuit, in *United States v. Bonds*, 608 F.3d 495 (9th Cir. 2010),
 7 identified “the extent of control exercised by the [principal]” as the “essential ingredient” in the
 8 analysis. *Id.*, at 505. The Government cannot establish this control on a global basis through a motion
 9 in limine. The defense is entitled to an individualized inquiry for each declarant and each proffered
 10 statement to determine (1) if an agency relationship existed with each defendant, and (2) if the specific
 11 statement was made “on a matter within the scope of that relationship.” *See* Fed. R. Evid.
 12 801(d)(2)(D).

13 This inquiry is further complicated, and rendered unsuitable for a pre-trial ruling, by the
 14 defendants’ antagonistic defenses. Dr. Brody’s defense will be that Ms. He owned, controlled, and
 15 operated Done, that she intentionally misled him about corporate policies, and that she pursued a profit-
 16 driven agenda contrary to his patient-care objectives. Dkt. 160, p. 4, line 4 – p. 5, line 2. If the
 17 evidence supports this theory, then a Done employee who was acting under Ms. He’s exclusive
 18 direction to implement a profit-maximizing policy that Dr. Brody opposed was acting as *her* agent, not
 19 Dr. Brody’s. That employee’s statements in furtherance of Ms. He’s agenda cannot be vicariously
 20 attributed to Dr. Brody under Federal Rule of Evidence 801(d)(2)(D), as he was not the principal in that
 21 relationship. The Government’s motion improperly assumes a unified principalship that is the central
 22 point of dispute in the case. The Court cannot resolve this factual dispute before hearing the evidence,
 23 and therefore, the motion should be denied as premature.

24 **B. Opposition to Motion in Limine No. 5: To Admit Statements of Defendants’ Co-
 25 Conspirators**

26 Similarly, the Government’s motion to admit co-conspirator statements under Federal Rule of
 27 Evidence 801(d)(2)(E) improperly asks the Court to find, by a preponderance of the evidence, the
 28 existence of a conspiracy before a single witness has testified. Dkt. 319, p. 8, lines 16-22. This is
 particularly inappropriate where, as here, the defense will present substantial evidence that no such
 unified conspiracy ever existed between the defendants.

1 The foundational requirement for admissibility under Federal Rule of Evidence 801(d)(2)(E) is
 2 the existence of a conspiracy—an agreement or a “joint venture” to accomplish an unlawful purpose.
 3 *United States v. Rinaldi*, 393 F.2d 97, 99 (2d Cir.), cert. denied; *United States v. Spencer*, 415 F.2d
 4 1301, 1304 (7th Cir., 1969). The defense theory directly undermines this premise. The defendants’
 5 defenses are mutually antagonistic. If Ms. He’s defense is to blame Dr. Brody’s clinical judgment, and
 6 Dr. Brody’s defense is that Ms. He deceived him and prioritized profits over patients; their interests
 7 were not aligned; they were diametrically opposed. Evidence of a disagreement and conflicting
 8 motives is proof that there was no meeting of the minds or shared unlawful objective between them.

9 This lack of a unified agreement also defeats the rule’s “in furtherance” requirement. Fed. R.
 10 Evid. 801(d)(2)(E). In determining whether a statement is made “in furtherance of” a conspiracy, the
 11 court looks to the declarant’s intent in making the statement, not the actual effect of the statement.
 12 *United States v. Zavala-Serra*, 853 F.2d 1512, 1516 (9th Cir. 1988). To be “in furtherance” a statement
 13 must advance a common objective of the conspiracy or set in motion a transaction that is an integral
 14 part of the conspiracy. *U.S. v. Williams* (9th Cir. 1993) 989 F.2d 1061, 1068.

15 Here, if Ms. He and Dr. Brody were pursuing separate and conflicting goals, then a statement by
 16 an employee intended to advance Ms. He’s profit motive could not have been “in furtherance” of a joint
 17 conspiracy that included Dr. Brody, whose alleged goal was proper patient care. The statement would
 18 only further one faction’s goals within a dysfunctional enterprise, not the goals of a unified conspiracy.
 19 Given this outcome-determinative factual dispute over the very existence of an agreement between the
 20 defendants, it would be error for the Court to make a preliminary finding that a conspiracy existed.

21 The proper course in this particular case is to deny the motion and defer any ruling on the
 22 admissibility of alleged co-conspirator statements unless and until sufficient competent evidence has
 23 been presented. *Cf. Bourjaily v. U.S.* (1987) 483 U.S. 171, 172. Only then, after hearing the scope of
 24 the evidence regarding the defendants’ relationship and their respective roles and intentions, can the
 25 Court make a fully informed determination as to whether the Government has met its burden under
 26 Federal Rule of Evidence 104(a) and (b).

27 **C. The Court Should Also Reject the Government’s One-Way Mirror Approach to
 28 Co-Conspirator Statements**

29 In its motion, the Government argues that Federal Rule of Evidence 801(d)(2)(E) is a one-way
 30 street available only to the prosecution. The argument is based on a rigidly technical reading of the
 31 rule’s text, which states that such statements must be “offered against an opposing party.” Dkt. 319, p.
 32

12, lines 26-27. Because the United States was not a member of the alleged conspiracy, the
 2 Government contends, a co-conspirator's statement cannot be offered against it, and therefore the
 3 defense is barred from introducing any such statements, even if they are exculpatory. Dkt. 319, p. 13,
 4 lines 1-3.

5 The Government's position in this regard, while textually clever, is substantively untenable and
 6 would create a profoundly unfair trial dynamic. The Government's theory for admitting these
 7 statements in the first place is rooted in agency—that co-conspirators are agents for one another, and
 8 their statements are reliable enough to be treated as vicarious admissions of the defendant. See *U.S. v.*
Fleishman (9th Cir. 1982) 684 F.2d 1329, 1339 (impliedly overruled on other grounds in *U.S. v.*
Ibarra-Alcarez (9th Cir. 1987) 830 F.2d 968, 973). The Government cannot simultaneously vouch for
 9 the inherent reliability of this category of evidence when it is inculpatory, only to declare it
 10 presumptively unreliable and inadmissible the moment it becomes exculpatory. Such a position is not a
 11 search for the truth; it is a search for a conviction at any cost.

12 **D. Constitutional Protections Trump Mechanical Application of Hearsay Rules**

13 The Sixth Amendment's guarantee of a meaningful opportunity to present a complete defense
 14 and the Fifth Amendment's Due Process Clause prevent the mechanistic application of evidentiary
 15 rules in a way that defeats the ends of justice. *Gable v. Williams* (9th Cir. 2022) 49 F.4th 1315, 1329.
 16 The United States Supreme Court's decision in *Chambers v. Mississippi*, 410 U.S. 284 (1973) is on
 17 point. In *Chambers*, the Court held that a state's hearsay rule, which prevented the defendant from
 18 introducing a third party's reliable confession to the crime, could not be applied in a way that denied
 19 the defendant a fair trial. *Id.*, at 302. The Court found that where evidence is critical to the defense and
 20 bears "persuasive assurances of trustworthiness," its exclusion violates due process. *Id.*

21 That is precisely the situation here. If the Government successfully proves that a particular
 22 declarant is a co-conspirator whose statements were made in furtherance of the conspiracy, it has, by
 23 definition, established the context and reliability of those statements for the court. It cannot then be
 24 permitted to argue that exculpatory statements made by the *same declarant* in the *same context* are
 25 suddenly too unreliable for the jury to hear. To allow the Government to introduce a co-conspirator's
 26 statement that says, "The plan is to proceed," while excluding a statement from the same conversation
 27 where the declarant says, "but Dr. Brody told us not to," would present the jury with a fundamentally
 28 distorted and misleading version of the facts.

1 This principle is also embodied in the Rule of Completeness, Federal Rule of Evidence 106.
 2 The rule exists to prevent a party from creating a misleading impression by introducing only a selected
 3 portion of a statement. If the Government offers an inculpatory snippet of a co-conspirator's
 4 conversation, fairness and the pursuit of truth demand that the defense be allowed to introduce the
 5 remainder of that conversation to place the snippet in its proper, and potentially exculpatory, context.
 6 Ultimately, the Government's attempt create such one-way hearsay exceptions for itself is a critical
 7 component of its broader trial strategy. It seeks to use the rules of evidence not as a tool for ensuring a
 8 fair and reliable trial, but as a weapon to hamstring the defense and present a carefully curated narrative
 of guilt.

9 **IV. OPPOSITION TO MOTION IN LIMINE NO. 7: TO PRECLUDE ARGUMENT
 10 REGARDING FAILURE TO CALL A PARTICULAR WITNESS**

11 Without citing authority, the Government's Motion in Limine no. 7 seeks to improperly curtail
 12 the scope of the defense's closing argument and intrude upon the jury's exclusive function as the finder
 13 of fact. Dkt. 319, p. 16, lines 17-23. By asking the Court to preclude any comment on the
 14 Government's failure to call a particular witness, the Government is attempting to insulate its case from
 15 legitimate scrutiny and prevent the jury from drawing natural and reasonable inferences from the
 16 evidence—and the lack thereof. The Government argues that because the defense can subpoena any
 17 witness, no negative inference should be drawn if the Government chooses not to call a witness from its
 18 own list. Dkt. 319, p. 16, lines 20-23. This argument ignores both the practical realities of a criminal
 trial and controlling Ninth Circuit precedent.

19 A "missing witness" inference is permissible, and argument regarding it is proper when the
 20 uncalled witness is "peculiarly within the power of the other party," and "an inference of unfavorable
 21 testimony from an absent witness is a natural and reasonable one." *U.S. v. Leal-Del Carmen*, 697 F.3d
 22 964, 974 (9th Cir. 2012). This standard is not limited to witnesses who are legally unavailable to the
 23 defense via subpoena. It also encompasses witnesses who, due to their relationship with the
 24 Government, are not "equally available" in any practical sense. *See U.S. v. Caccia*, 122 F.3d 136, 139
 25 (2d Cir. 1997). This category clearly includes confidential informants, cooperating witnesses who have
 26 entered into plea agreements with the Government, and lead case agents. These witnesses are aligned
 27 with the prosecution, and the defense cannot be expected to call them and vouch for their credibility. If
 the Government builds its case around the actions of such a witness but then fails to call that witness to
 testify, the jury is entitled to wonder why, and the defense is entitled to ask them to do so.

1 More fundamentally, the Government's motion asks the Court to usurp the jury's role. The
 2 Ninth Circuit has explicitly warned against this type of judicial interference. In *United States v.*
 3 *Ramirez*, 714 F.3d 1134 (9th Cir. 2013), the court held that a trial judge "improperly inserted itself into
 4 the jury room and interfered with the jury's role as a factfinder" by instructing jurors to disregard any
 5 uncertainty about why the prosecution failed to call a key witness. *Id.* at 1139. The court recognized
 6 that jurors are entitled to draw common-sense inferences from the evidence presented, and that includes
 7 drawing inferences from puzzling evidentiary gaps. *Id.* at 1138.

8 Here, the Government bears the burden of proving its case beyond a reasonable doubt. If it fails
 9 to present testimony from a witness who would logically be expected to have crucial information—for
 10 example, a patient who was allegedly prescribed stimulants without a legitimate medical purpose but
 11 who might have testified that the medication was medically necessary and beneficial—that failure is a
 12 legitimate subject for argument. To forbid the defense from pointing out such a gap in the
 13 Government's proof would unfairly lighten the prosecution's burden and hamstring the defense's
 14 ability to argue that the Government has failed to meet it. The motion must be denied, and the defense
 15 should be permitted to make any arguments in summation that are based on a fair view of the evidence
 16 presented and the reasonable inferences that can be drawn from it.

15 V. CONCLUSION

16 The Government's Motions in Limine, when analyzed collectively, reveal a clear strategy to
 17 obtain a conviction not by presenting a complete and truthful account of the facts, but by engaging in a
 18 form of evidentiary gerrymandering. The Government seeks to draw the boundaries of admissible
 19 evidence in such a way that only its narrative of guilt can be heard, while any evidence of good faith,
 20 exculpatory context, or reasonable doubt is silenced before it can ever reach the jury. This approach is
 21 capricious and antithetical to the truth-seeking function of a criminal trial and would, if permitted,
 22 violate the defendants' fundamental right to present a complete defense.

23 The motions to exclude evidence of legitimate medical care, good character, and commonplace
 24 industry practices (MIL #9, #10, #11) are an attempt to nullify the Supreme Court's mandate in *Ruan v.*
 25 *United States* by preventing the defendants from presenting the very evidence that is most probative of
 26 their subjective intent. The motions to exclude the defendants' own statements and the conduct of the
 27 alleged "victims" (MIL #6, #12) are designed to allow the Government to present a misleadingly
 28 incomplete story, free from the clarifying and often exculpatory context that fairness and the Rule of

1 Completeness require. The motions for blanket admission of agent and co-conspirator statements (MIL
2 #4, #5) ask the Court to prematurely resolve the central factual disputes of the case—the nature of the
3 defendants' relationship and the existence of a unified criminal agreement—before hearing any
4 evidence, and to do so in a one-sided manner that suppresses the truth. Finally, the motion to restrict
5 closing argument (MIL #7) is an improper attempt to shield the Government's case from legitimate
6 scrutiny and to interfere with the jury's role as the ultimate arbiter of the facts. For these reasons, the
7 Court should deny the Government's Motions in Limine numbers 4, 5, 6, 7, 9, 10, 11, and 12.

8 Dr. Brody reserves the right to submit further briefing and/or argument in opposition to the
9 remainder of the Government's motions in limine.

10 Dated: August 19, 2025

11 Respectfully Submitted,



12
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